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CICERO SCHOOL DISTRICT 99

PMA Financial Planning Program
Presented by
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PMA Financial Network, Inc.
March 11, 2010

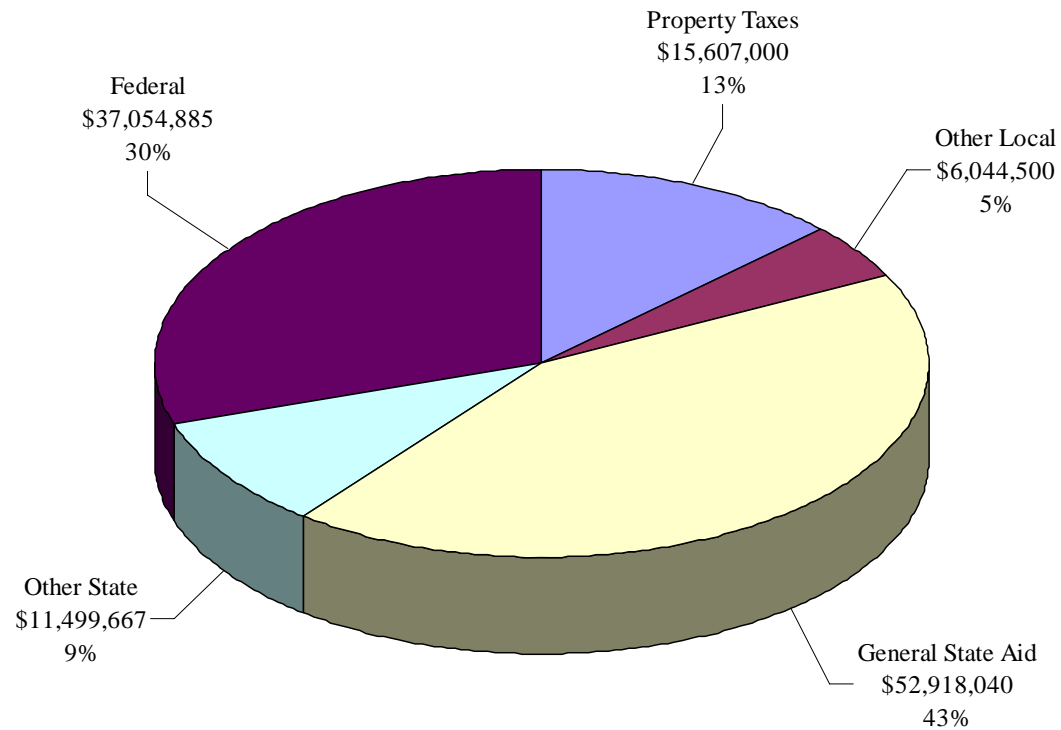
Data Elements

- Annual Financial Reports (AFRs) for the past five years
- District's FY10 Budget - Base for financial projections
- Historical Tax Levy/Tax Extension Reports
- History of Equalized Assessed Valuations and New Property Values
- Tax collection history
- Current contract for certified staff
- Current scattergram and FTEs
- Current Salaries & Benefits information
- Current student/staffing ratios
- Historical enrollment from Fall Housing Report

Revenues by Source

FY 2010 Budget

Revenue by Source – Operating Funds Budget Total = \$123,124,092



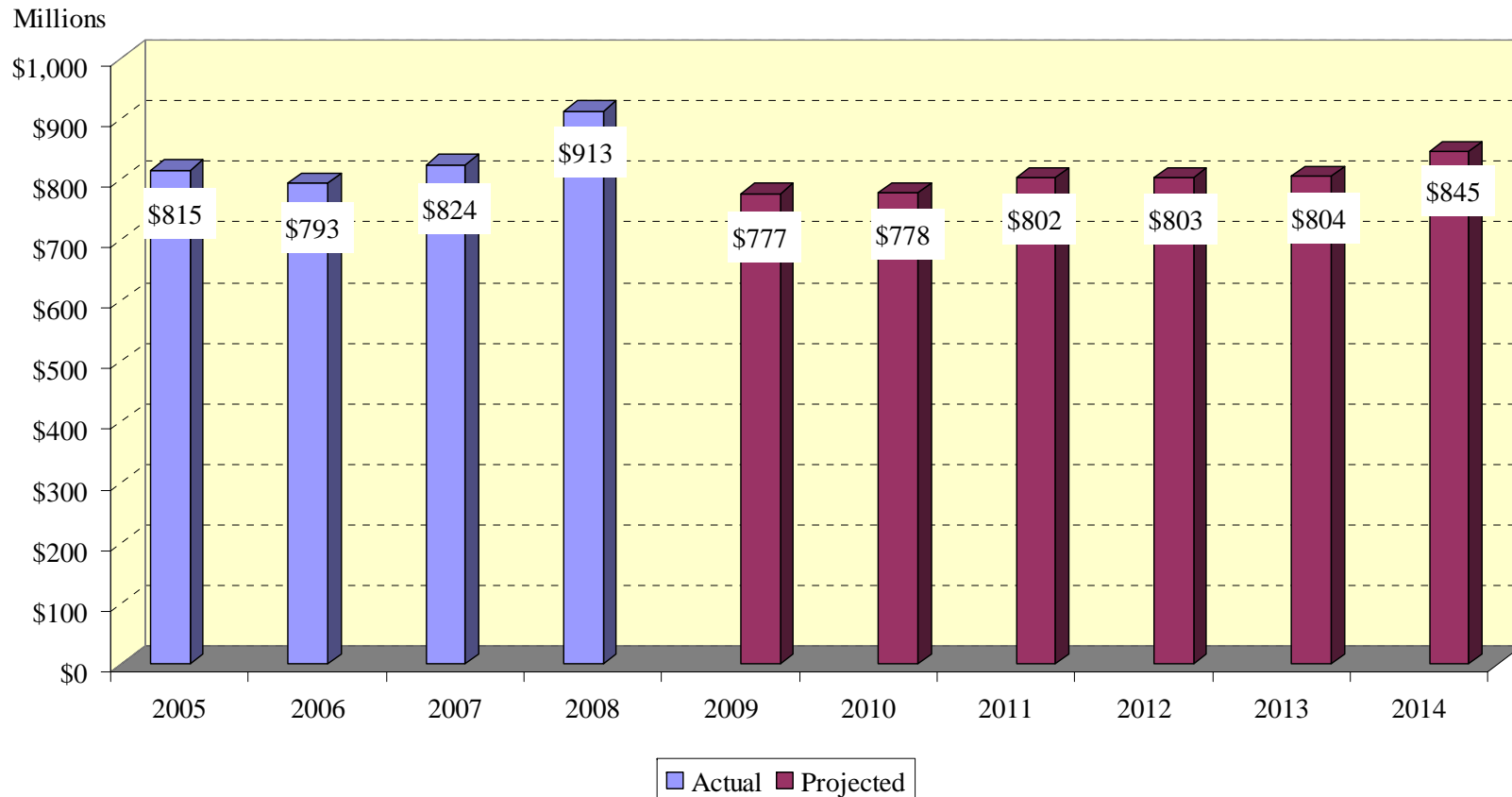
Operating Funds – Education, Operations & Maintenance, Transportation, Illinois Municipal Retirement Fund, Tort and Working Cash Funds

Revenue Assumptions

- Local Revenue
 - Property Taxes
 - \$1 million of New Property per year
 - 2009 CPI was released January 15th at 2.7% (2010 levy). Assumption of 2.5% for future years.
 - Cook County Assessor has announced a 15% reduction in EAV for 2009
 - 2.5% annual increases in other local revenue sources
 - Food Service
 - Fees
 - Rentals
 - Exception – Corporate Personal Property Replacement Taxes (CPPRT) projected to decline again in FY2011 then remain flat

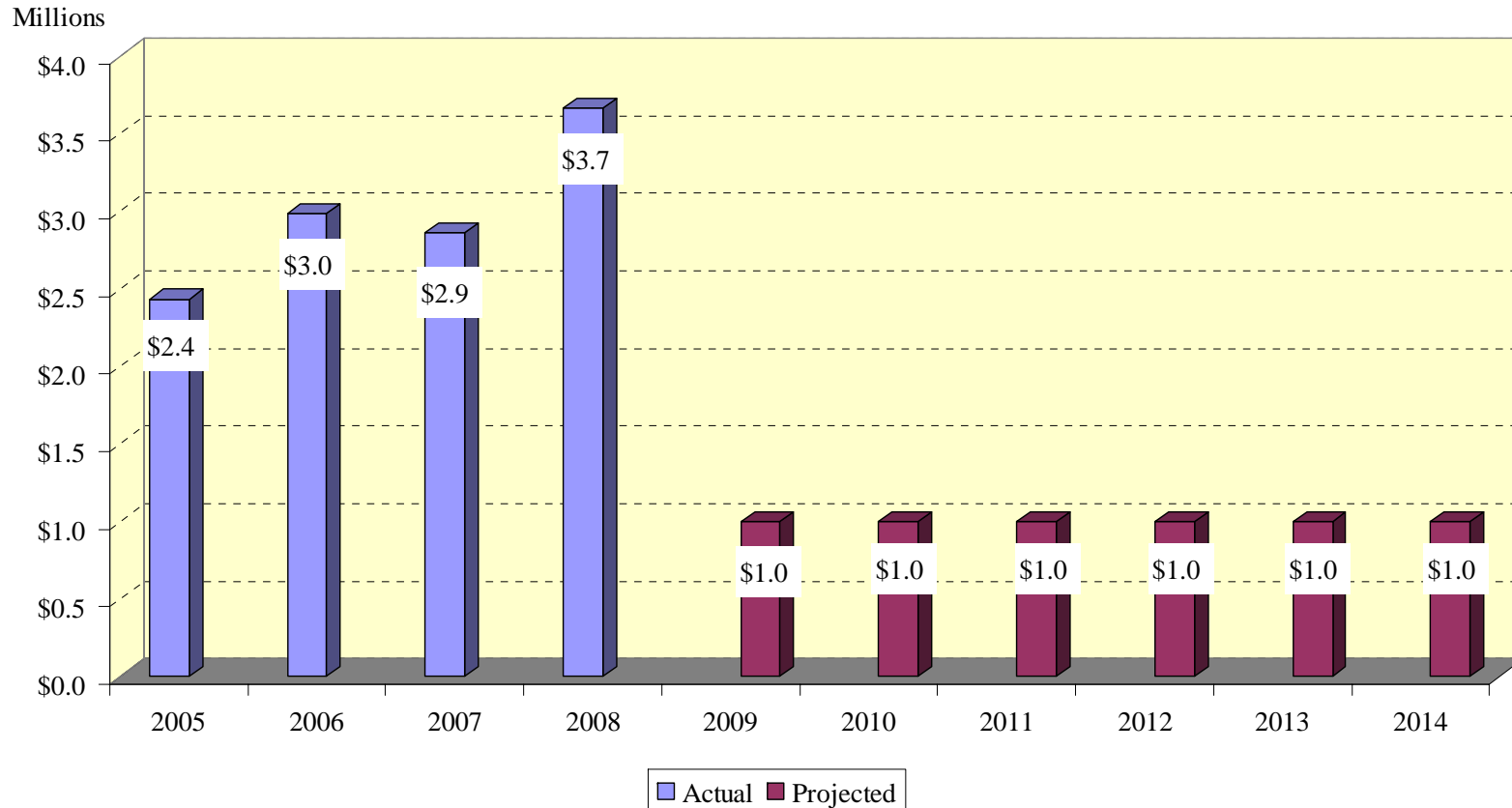
Revenue Assumptions

Total EAV Analysis (In Millions)



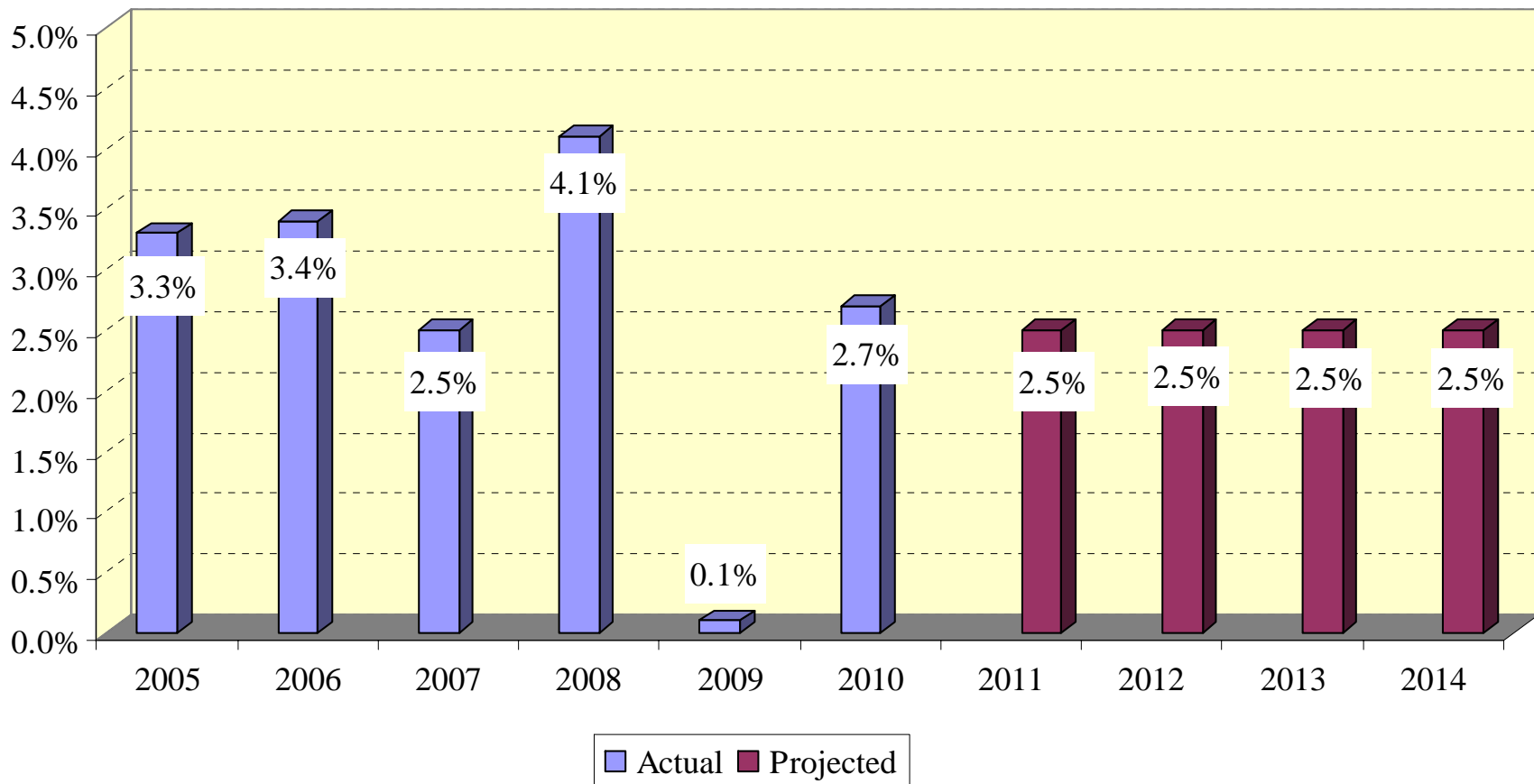
Revenue Assumptions

New Growth EAV (In Millions)



Revenue Assumptions

Consumer Price Index (CPI) - by Levy Years

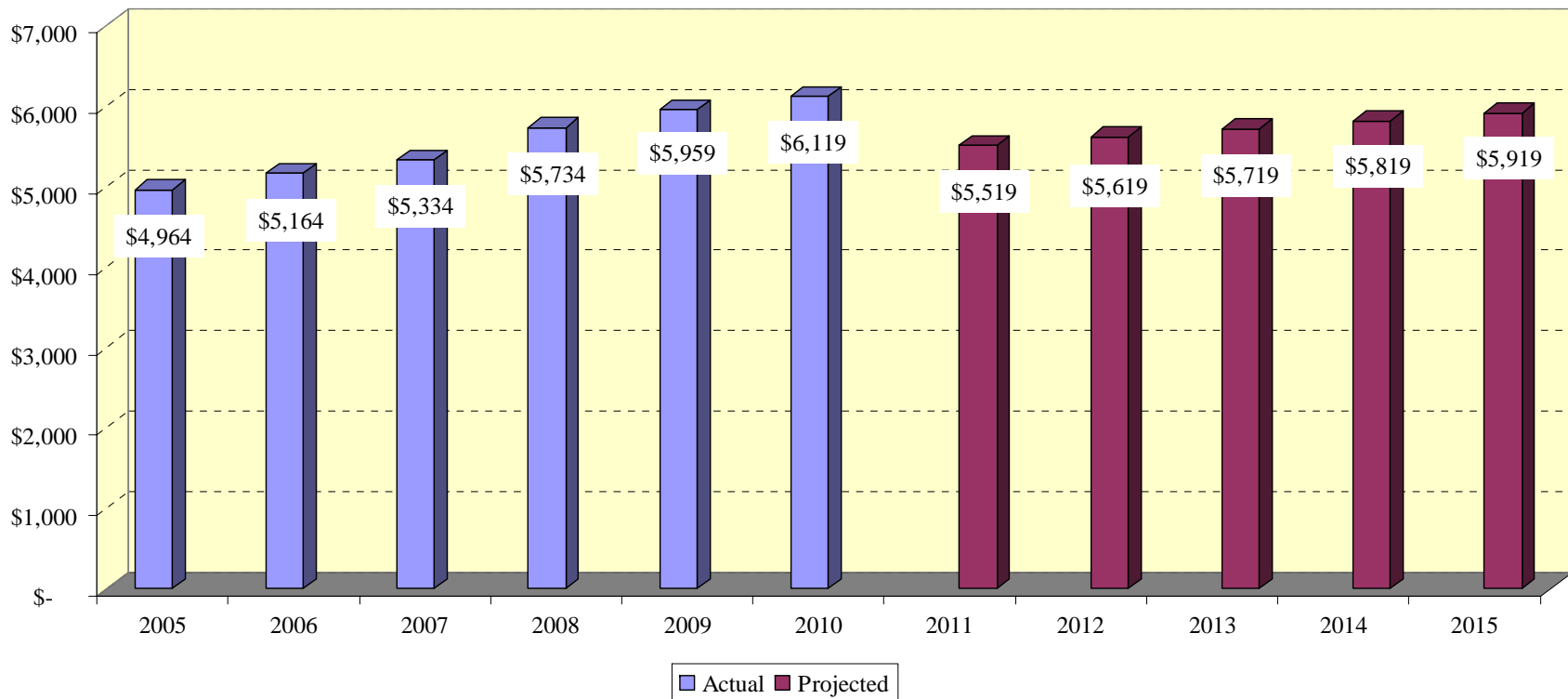


Revenue Assumptions

- State and Federal Revenue
 - General State Aid (GSA)
 - Factor of enrollment
 - Average Daily Attendance (ADA)
 - Available Local Resources
 - Foundation Level
 - -\$600 for FY2011 (loss of ARRA funding)
 - \$100 increase projected for FY2012 and beyond
 - State Categoricals and Grants – no change in funding for FY2011, then 2.5% increases
 - Federal Grants – 2.5% annual increases

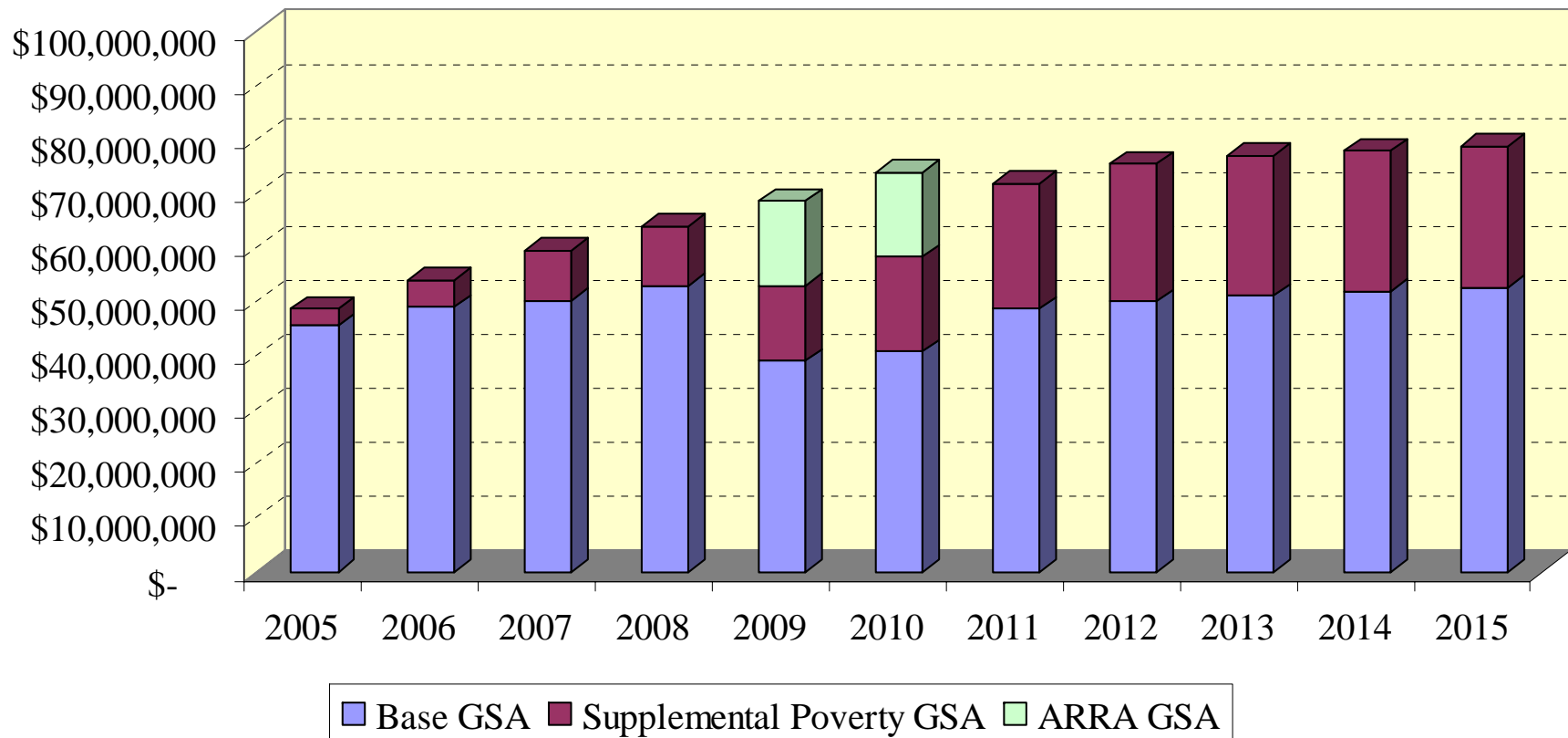
Revenue Assumptions

GSA Foundation Level



Revenue Assumptions

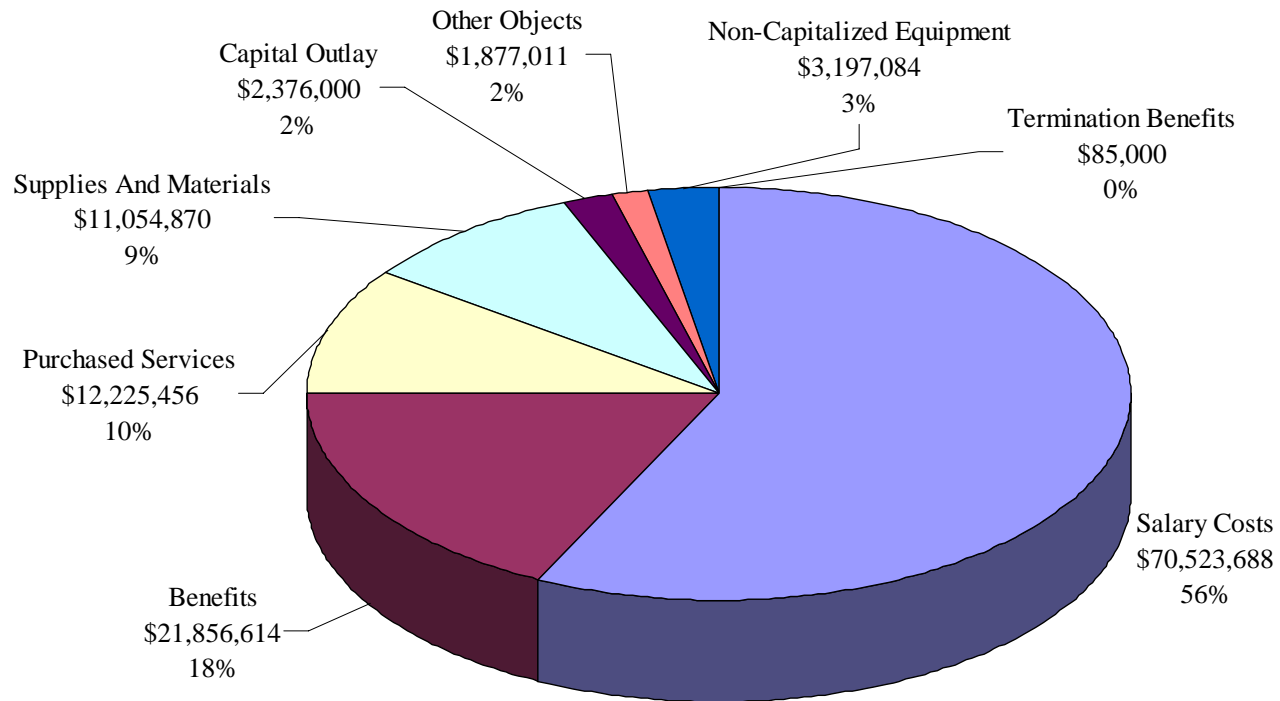
Breakdown of GSA Components



Expenditure Assumptions

FY 2010 Budget

Expenditures by Object – Operating Funds Budget Total = \$123,195,723



Operating Funds – Education, Operations & Maintenance, Transportation, Illinois Municipal Retirement Fund, Tort and Working Cash Funds

Expenditure Assumptions

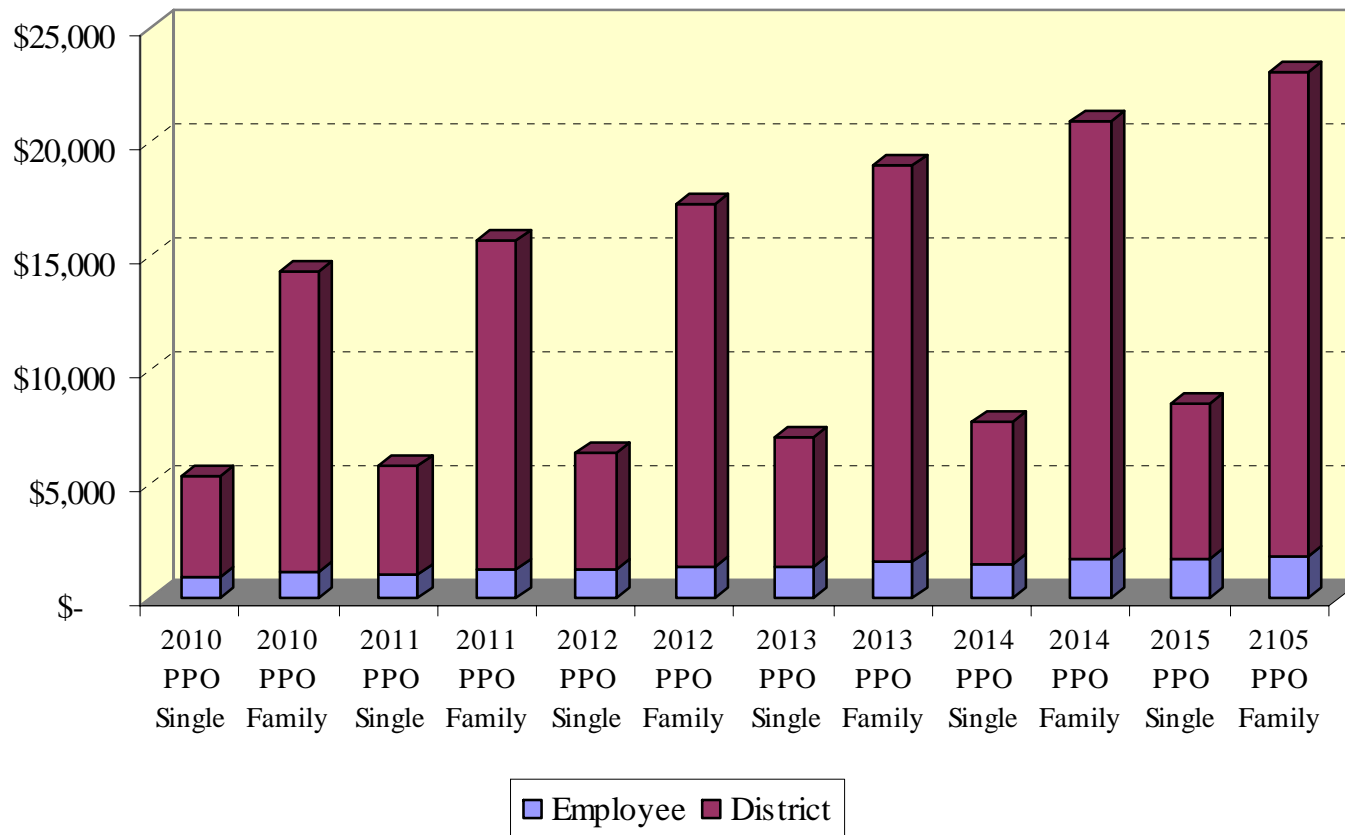
- Salaries
 - Teacher Salaries
 - FY2011 – 1.75%
 - FY2012 – FY2015 – Linked to % change in Foundation Level
 - Includes known retirements with replacement teachers brought in at the BA Lane, Step 4.
 - Educational Support Personnel, Administration and Supervisory Personnel, Custodial and Maintenance Staff, Bus Drivers
 - FY2011 – 1.75% increases
 - FY2012 – FY2015 – Linked to % change in Foundation Level

Expenditure Assumptions

- Employee Benefits
 - Health Insurance
 - FY2011 – FY2015 – 10% annual increases
 - IMRF Employer Contribution Rate - increasing
- Non-personnel Objects
 - 2.5% increases
 - Exceptions:
 - Education Fund – Tuition – 5% increases
 - O&M Fund – Utilities – 5% increases
 - Transportation Fund – Contracted Busing, 5% increases
 - Transportation Fund – Fuel costs, 5% increases

Expenditure Assumptions

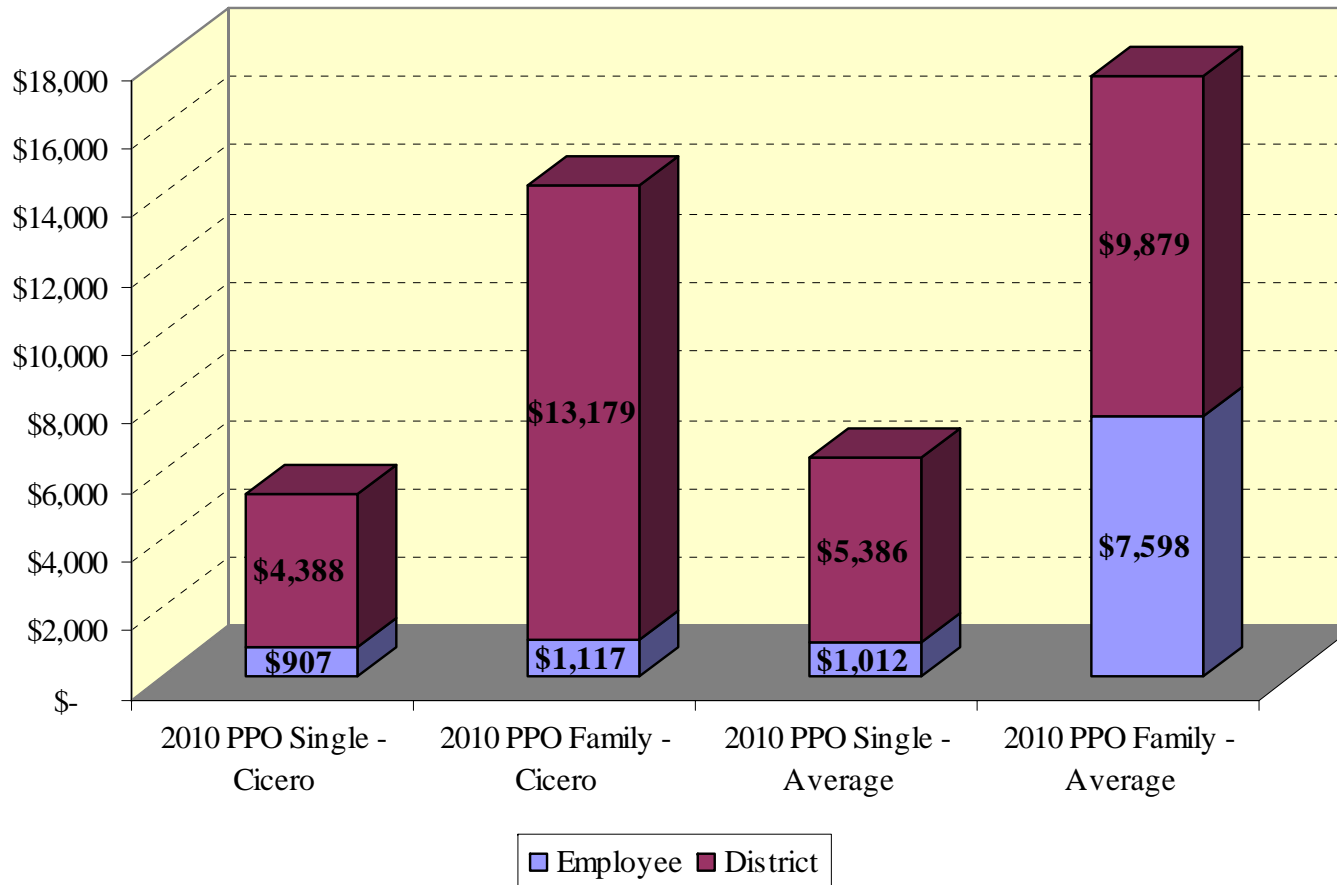
Projected Insurance Cost Split



Assumes growth in employee contribution similar to current contract

Expenditure Assumptions

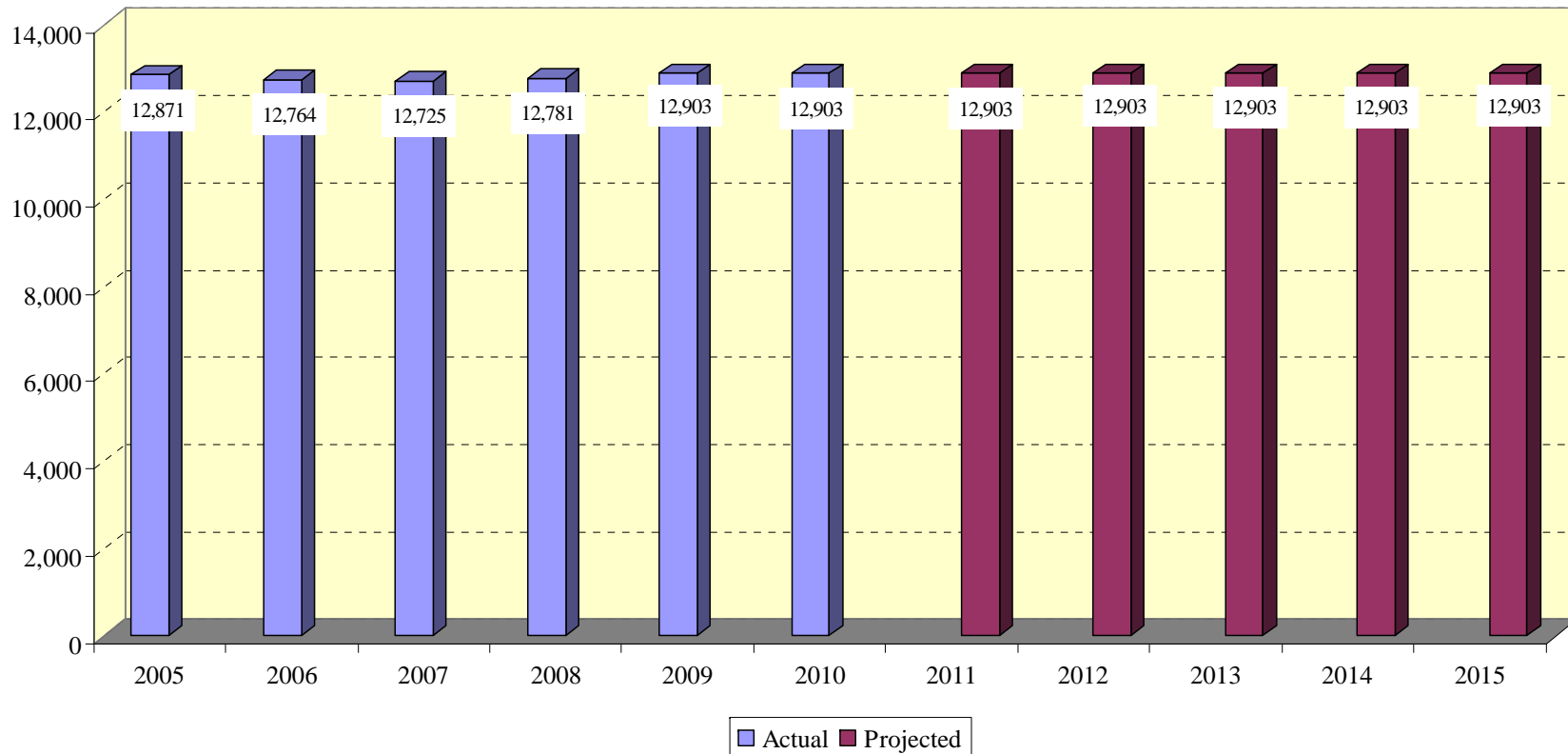
Comparison of Insurance Cost Sharing to Neighboring Districts



Average calculation includes districts 89, 95, 97, 98, 100, 104 and 104

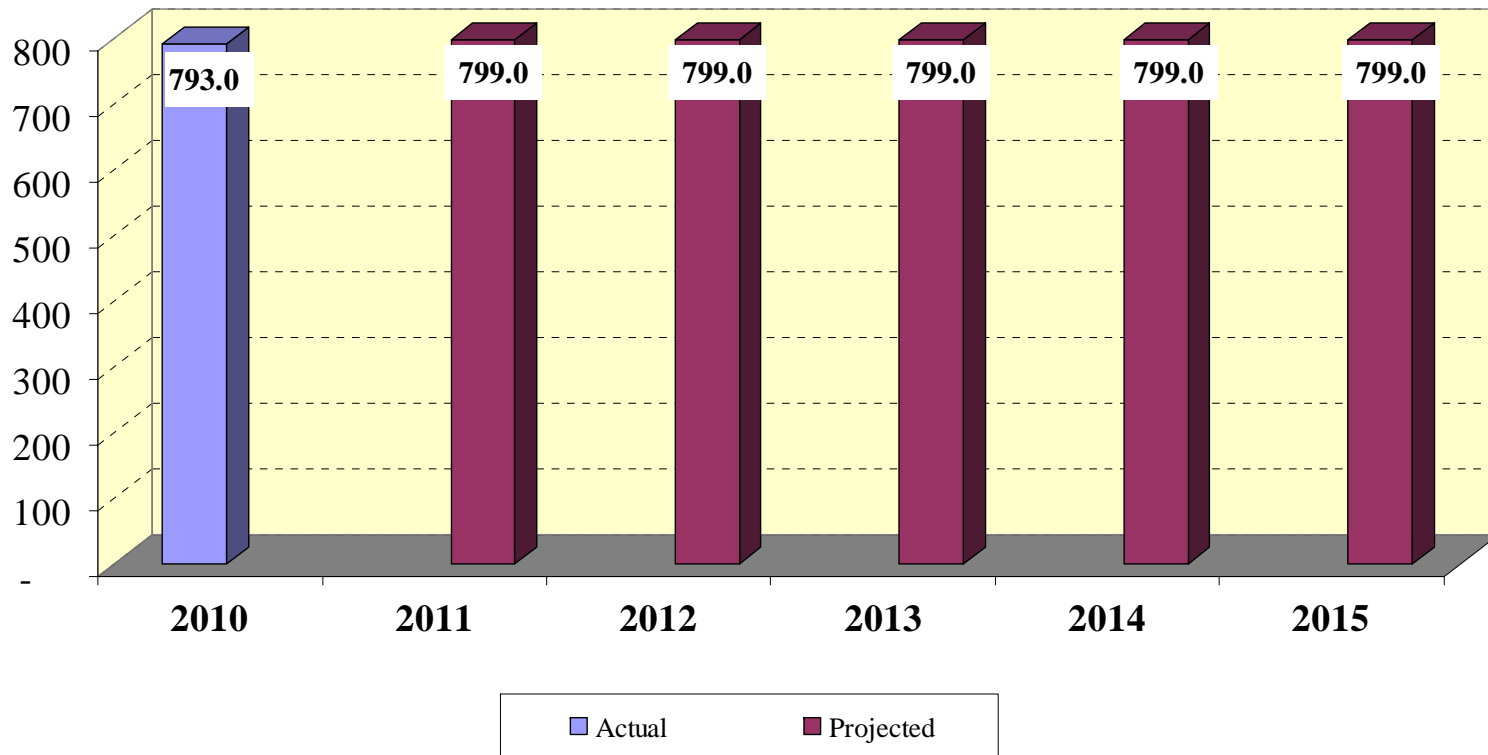
Expenditure Assumptions

Enrollment History and Projections - PreK-8



Expenditure Assumptions

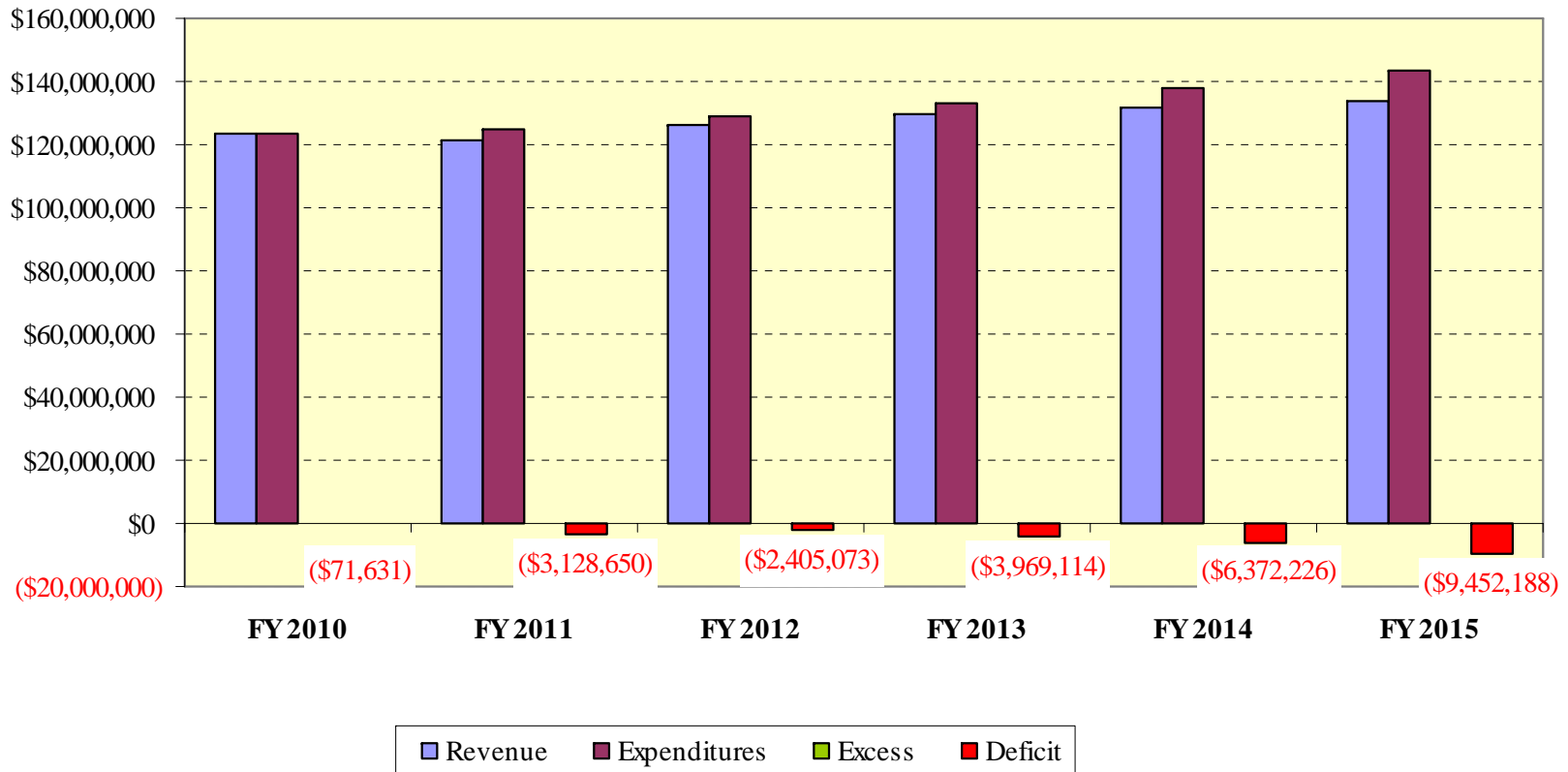
Certified FTE*



* Excluding Administration

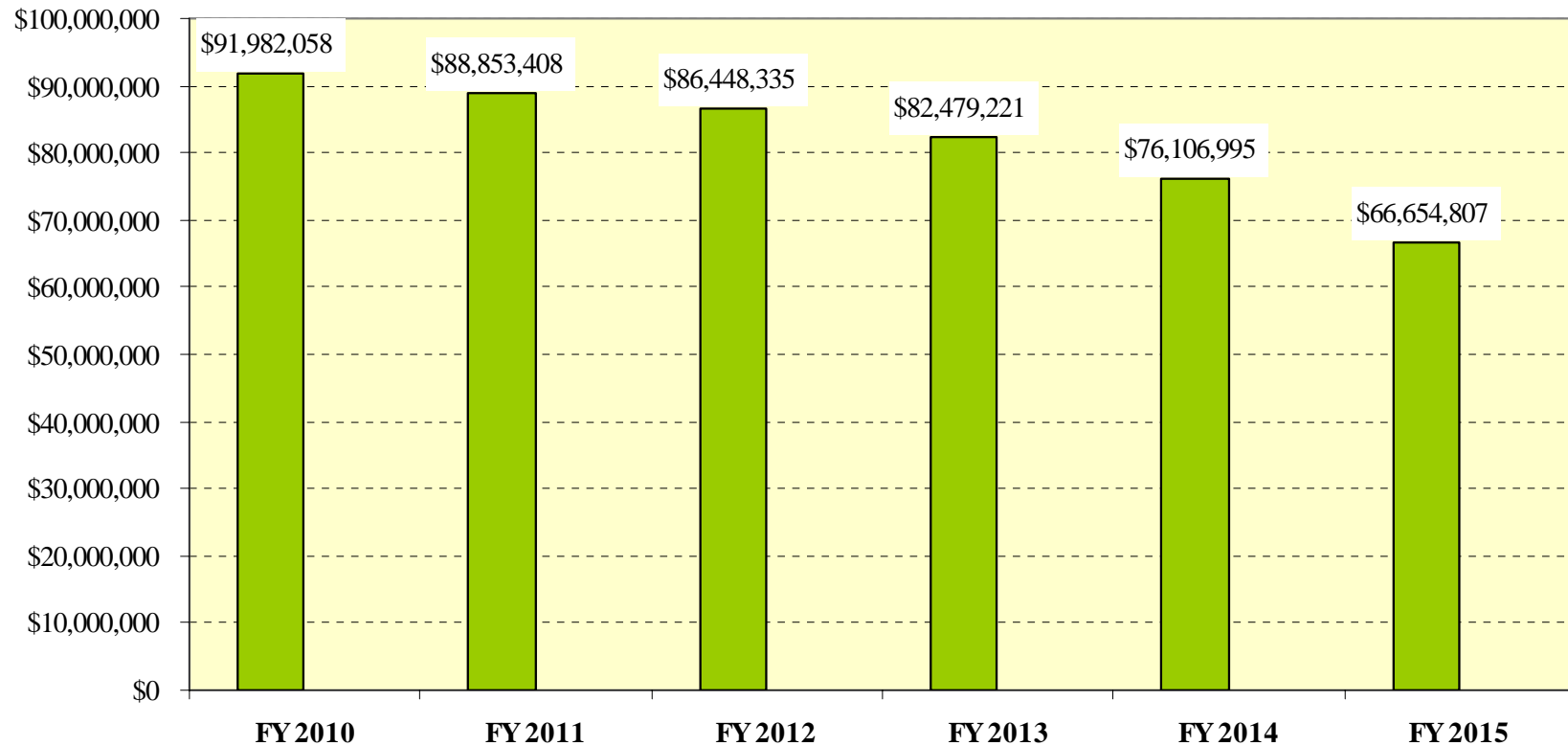
Aggregate Projections – Operating Funds

Revenue vs. Expenditures Analysis



Aggregate Projections – Operating Funds

Year-end Fund Balance

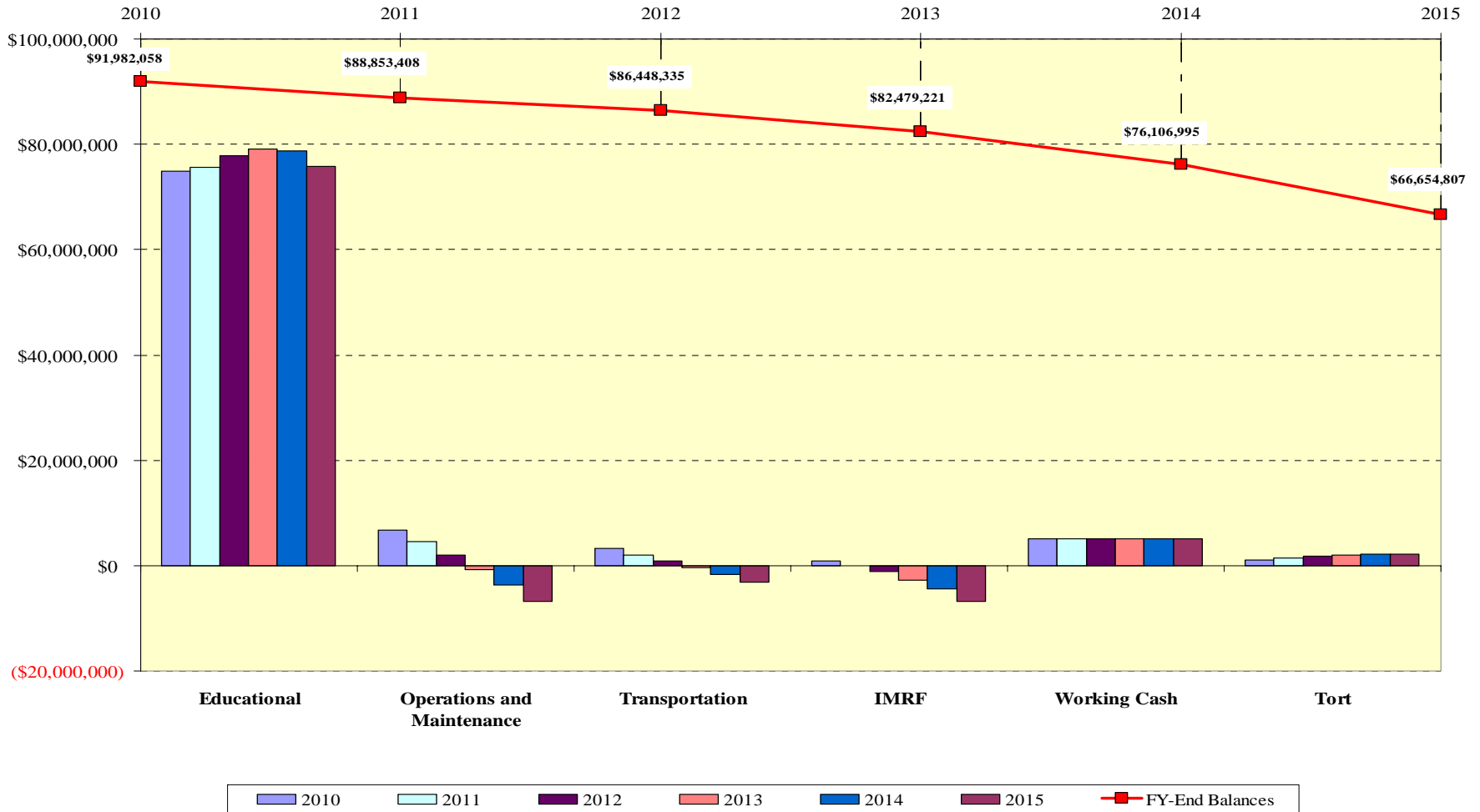




Aggregate Projections – Operating Funds

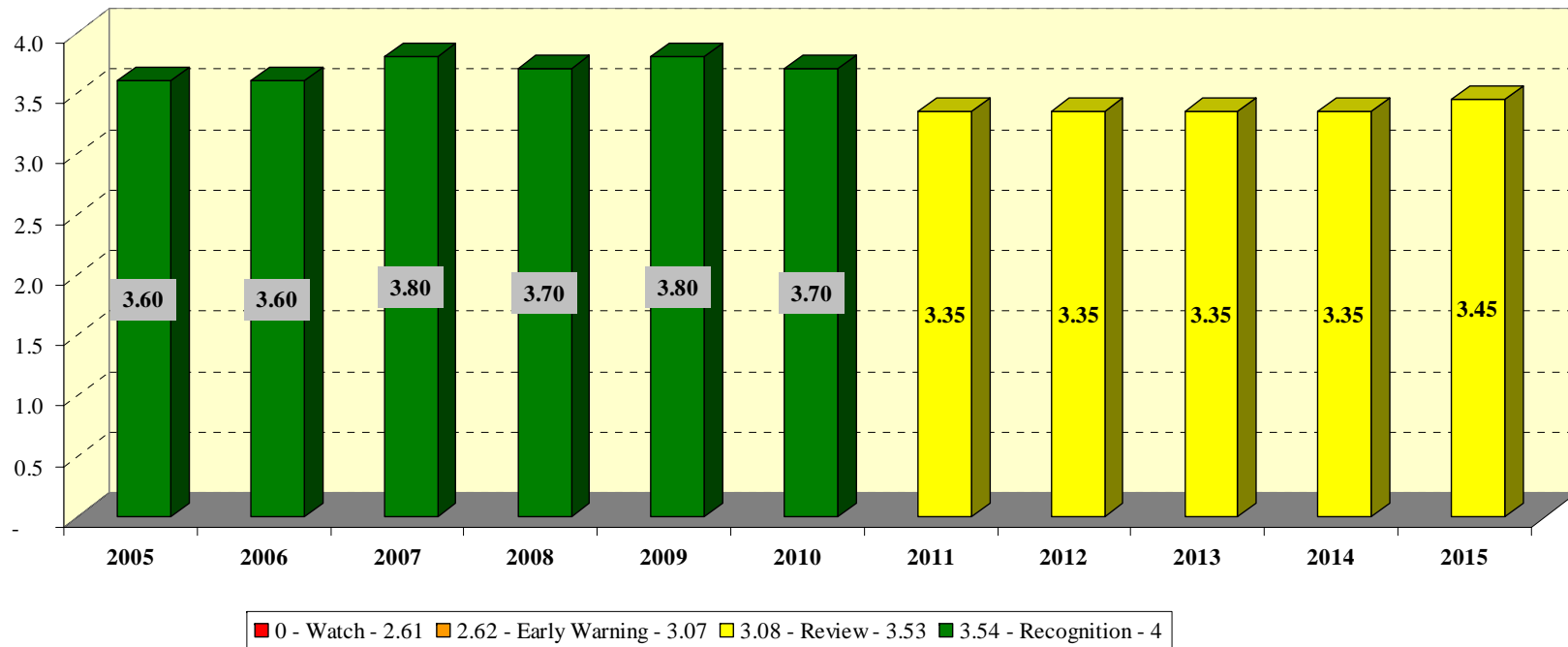
	BUDGET		REVENUE / EXPENDITURE PROJECTIONS								
	FY 2010	FY 2011	% Change	FY 2012	% Change	FY 2013	% Change	FY 2014	% Change	FY 2015	% Change
REVENUE											
Local	\$21,651,500	\$22,960,149	6.04%	\$23,709,578	3.26%	\$24,540,139	3.50%	\$25,340,370	3.26%	\$25,665,399	1.28%
State	\$64,417,707	\$83,380,724	29.44%	\$87,331,704	4.74%	\$89,101,286	2.03%	\$90,277,968	1.32%	\$91,476,244	1.33%
Federal	\$37,054,885	\$15,029,948	-59.44%	\$15,405,697	2.50%	\$15,790,839	2.50%	\$16,185,610	2.50%	\$16,590,250	2.50%
Other	\$0	\$0		\$0		\$0		\$0		\$0	
TOTAL REVENUE	\$123,124,092	\$121,370,821	-1.42%	\$126,446,979	4.18%	\$129,432,264	2.36%	\$131,803,949	1.83%	\$133,731,893	1.46%
EXPENDITURES											
Salary and Benefit Costs	\$92,380,302	\$96,033,146	3.95%	\$99,451,755	3.56%	\$103,032,646	3.60%	\$106,803,125	3.66%	\$110,769,350	3.71%
Other	\$30,815,421	\$28,466,325	-7.62%	\$29,400,296	3.28%	\$30,368,732	3.29%	\$31,373,050	3.31%	\$32,414,731	3.32%
TOTAL EXPENDITURES	\$123,195,723	\$124,499,471	1.06%	\$128,852,052	3.50%	\$133,401,378	3.53%	\$138,176,175	3.58%	\$143,184,081	3.62%
EXCESS / DEFICIT	(\$71,631)	(\$3,128,650)		(\$2,405,073)		(\$3,969,114)		(\$6,372,226)		(\$9,452,188)	
BEGINNING FUND BALANCE	\$92,053,689	\$91,982,058		\$88,853,408		\$86,448,335		\$82,479,221		\$76,106,995	
PROJECTED YEAR-END FUND BALANCE	\$91,982,058	\$88,853,408		\$86,448,335		\$82,479,221		\$76,106,995		\$66,654,807	
FUND BALANCE AS % OF EXPENDITURES	74.66%	71.37%		67.09%		61.83%		55.08%		46.55%	
FUND BALANCE AS # OF MONTHS OF EXPENDITURES	8.96	8.56		8.05		7.42		6.61		5.59	

Aggregate Projections – Operating Funds



Aggregate Projections

Financial Profile Score

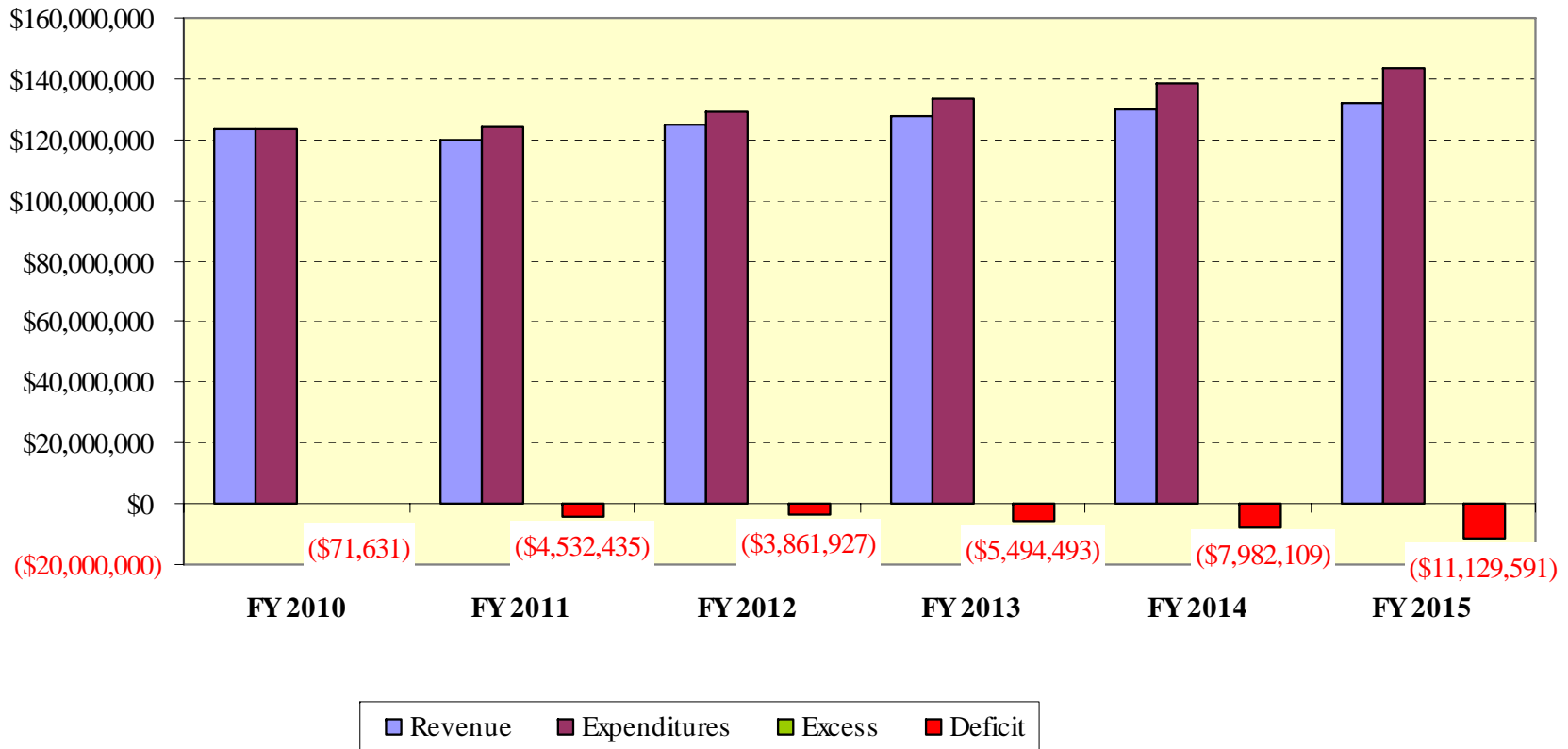


Alternate Revenue Scenarios

- Scenario 1
 - FY2011
 - GSA Foundation Level same as Base Model
 - \$1.4 million reduction in Early Childhood
- Scenario 2
 - FY2011
 - GSA Foundation Level cut by \$150
 - Special Education Categoricals flat at FY2010 level
 - 10% reduction in for all other State funds

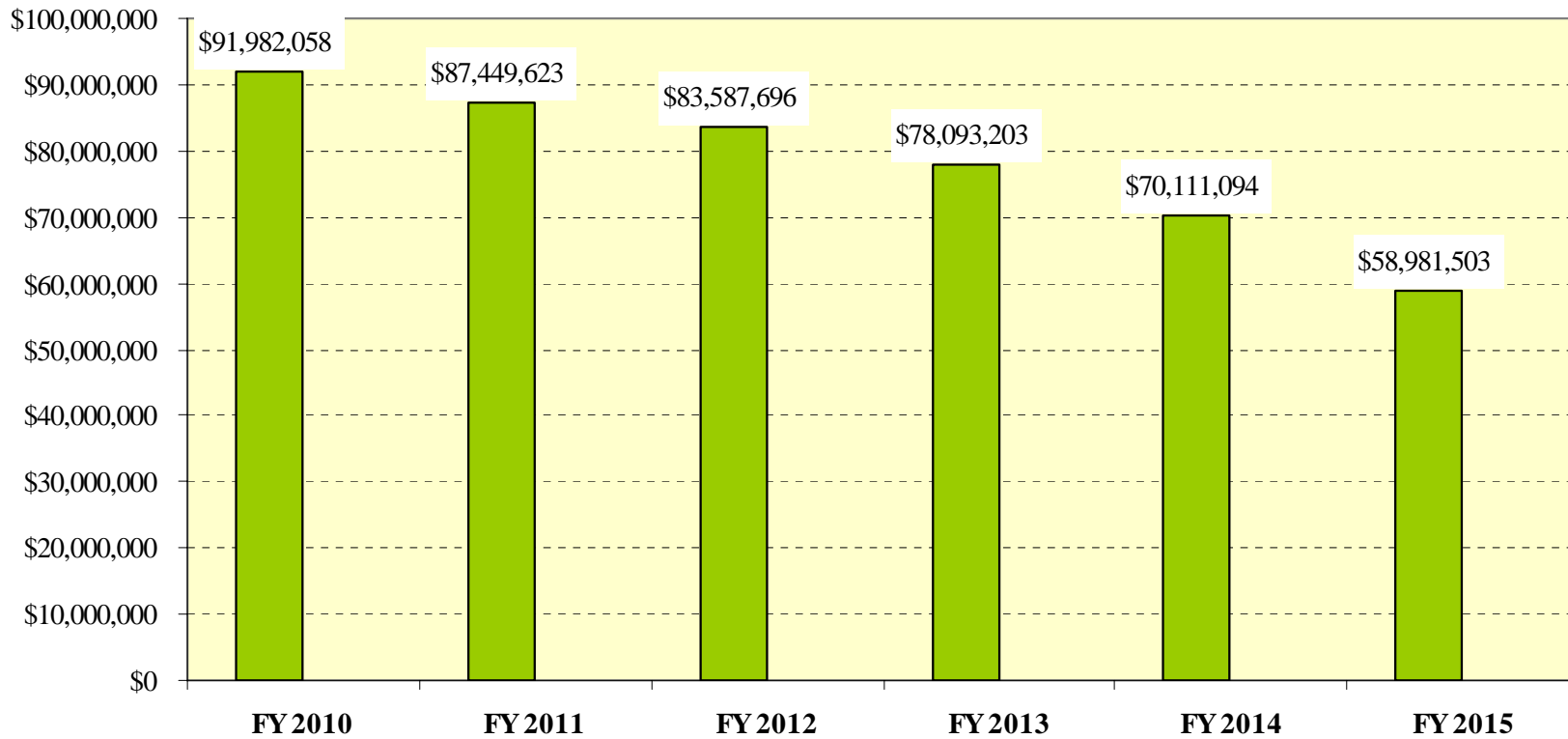
Aggregate Projections – Operating Funds – Scenario 1

Revenue vs. Expenditures Analysis

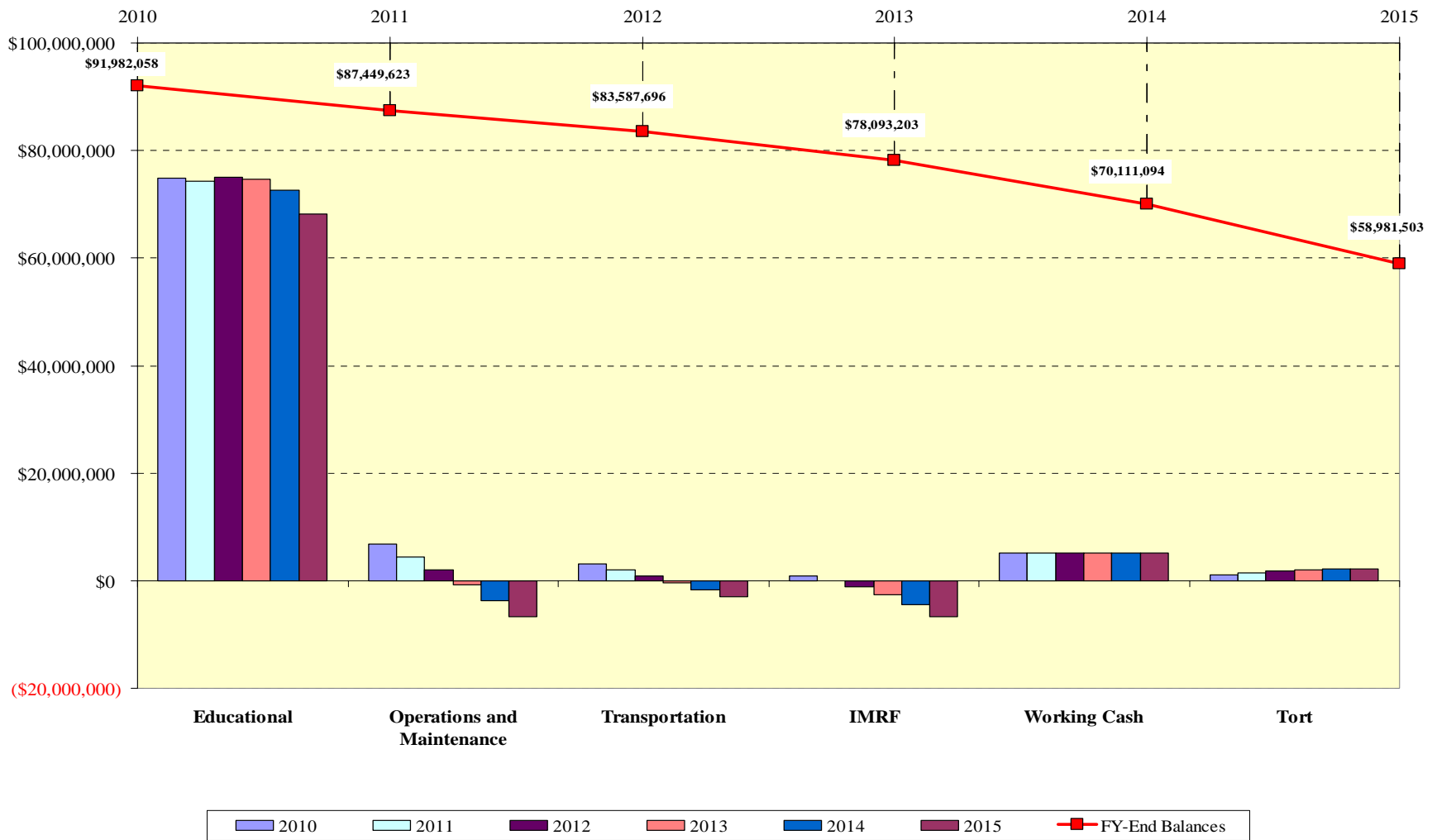


Aggregate Projections – Operating Funds – Scenario 1

Year-end Fund Balance

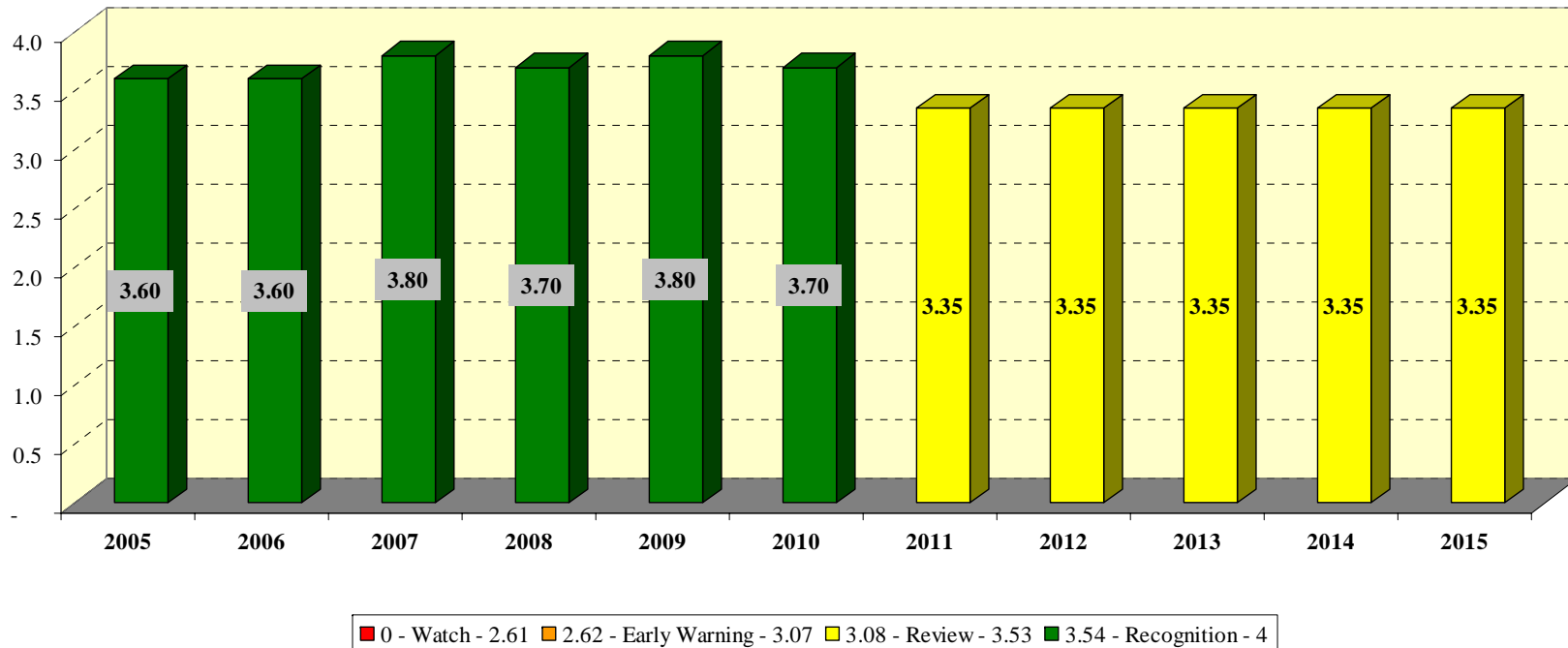


Aggregate Projections – Operating Funds – Scenario 1



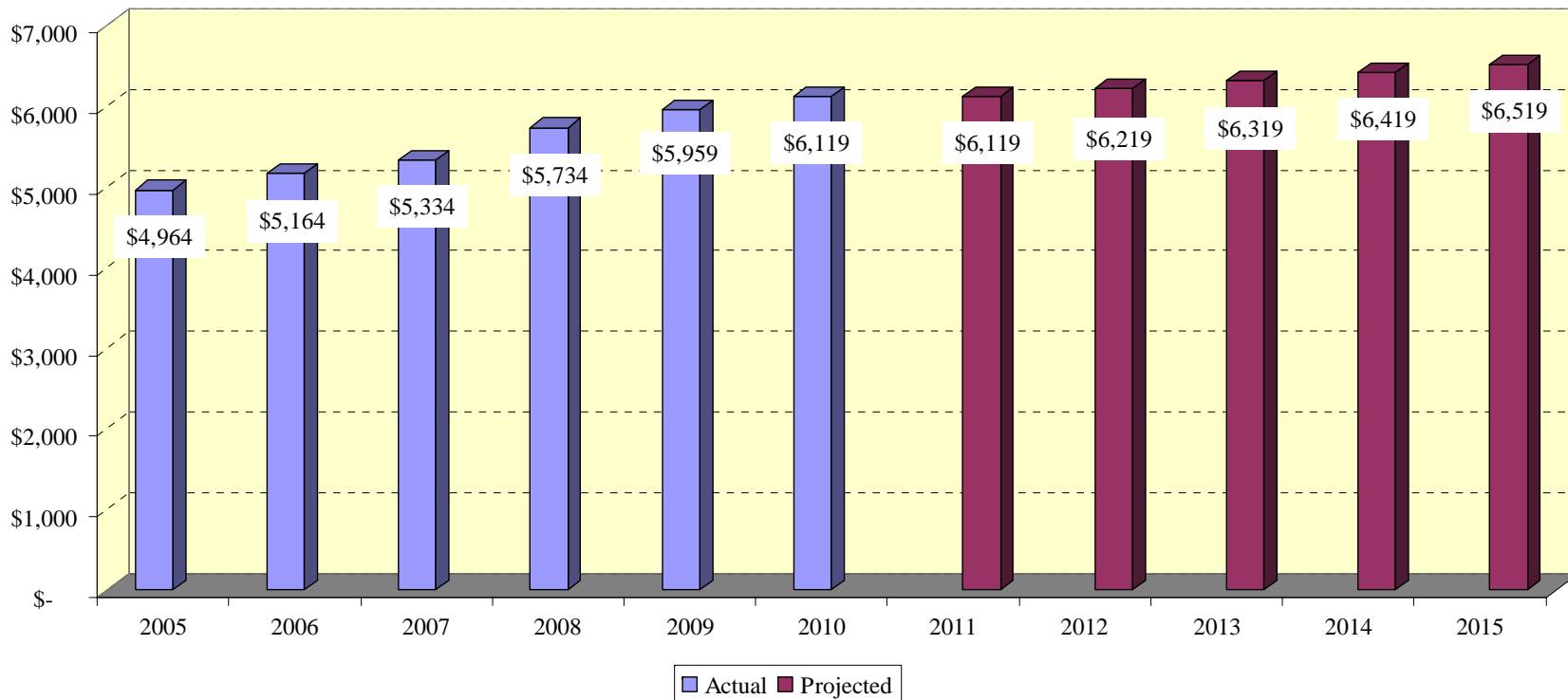
Aggregate Projections – Scenario 1

Financial Profile Score



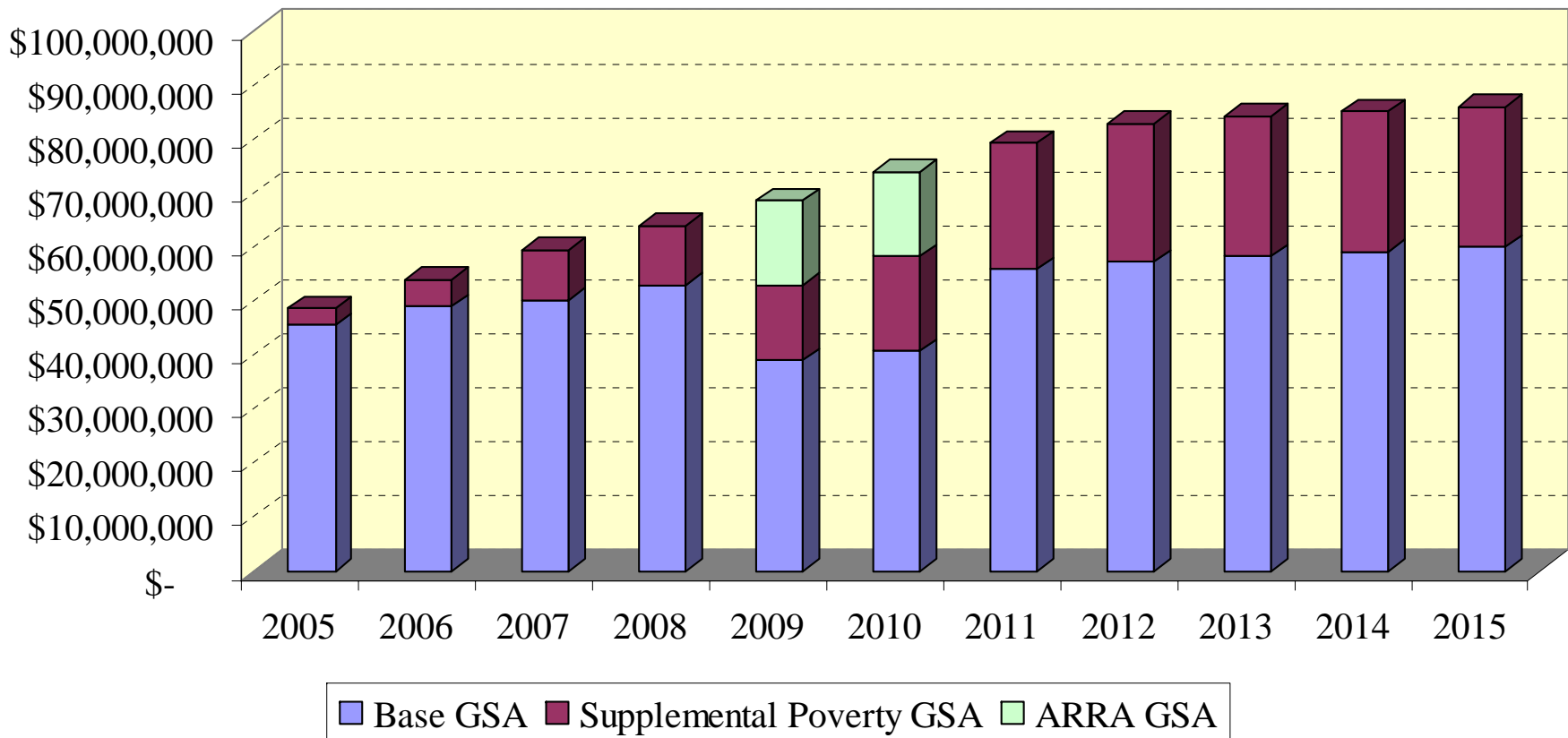
Revenue Assumptions – Scenario 2

GSA Foundation Level



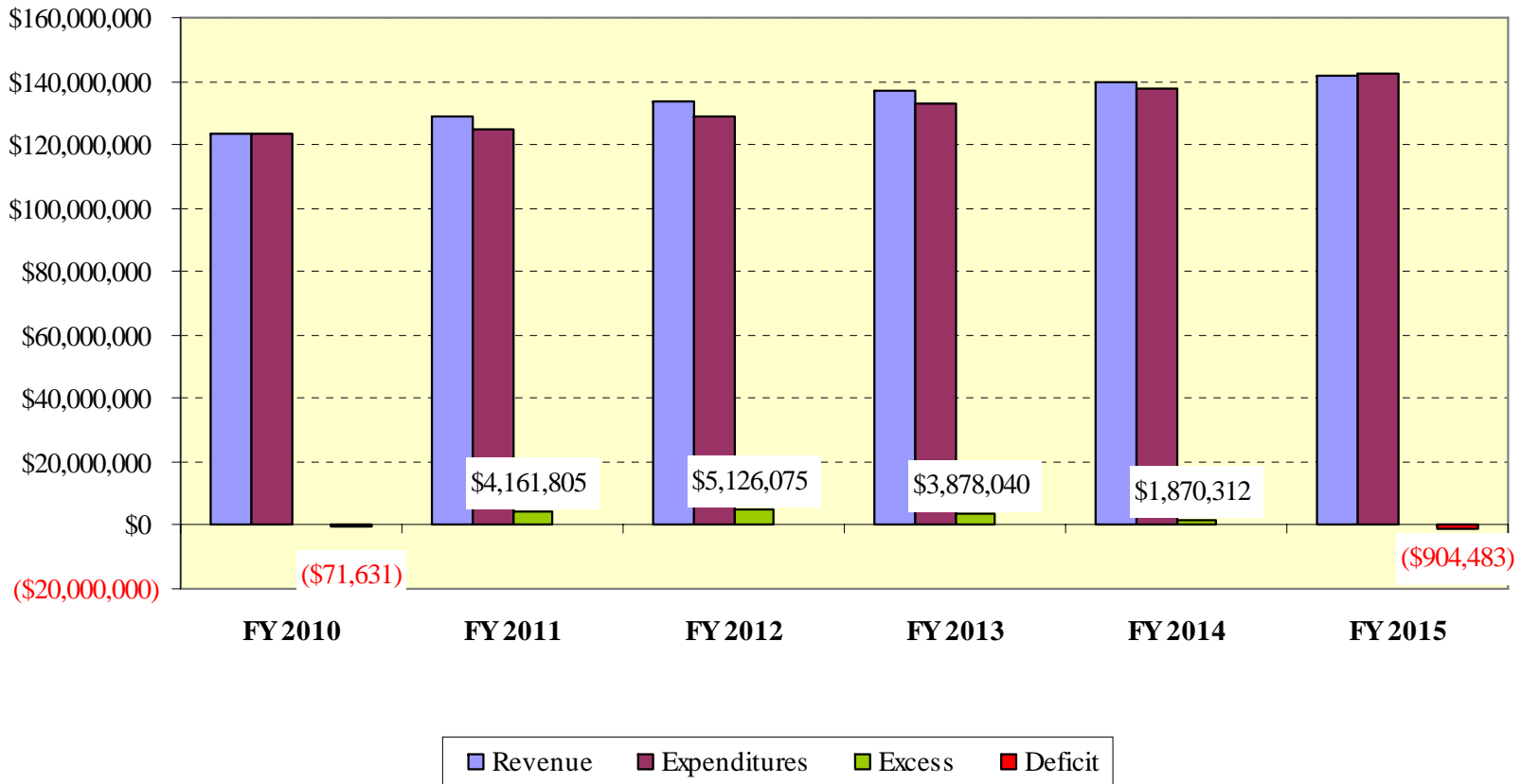
Revenue Assumptions – Scenario 2

Breakdown of GSA Components



Aggregate Projections – Operating Funds – Scenario 2

Revenue vs. Expenditures Analysis

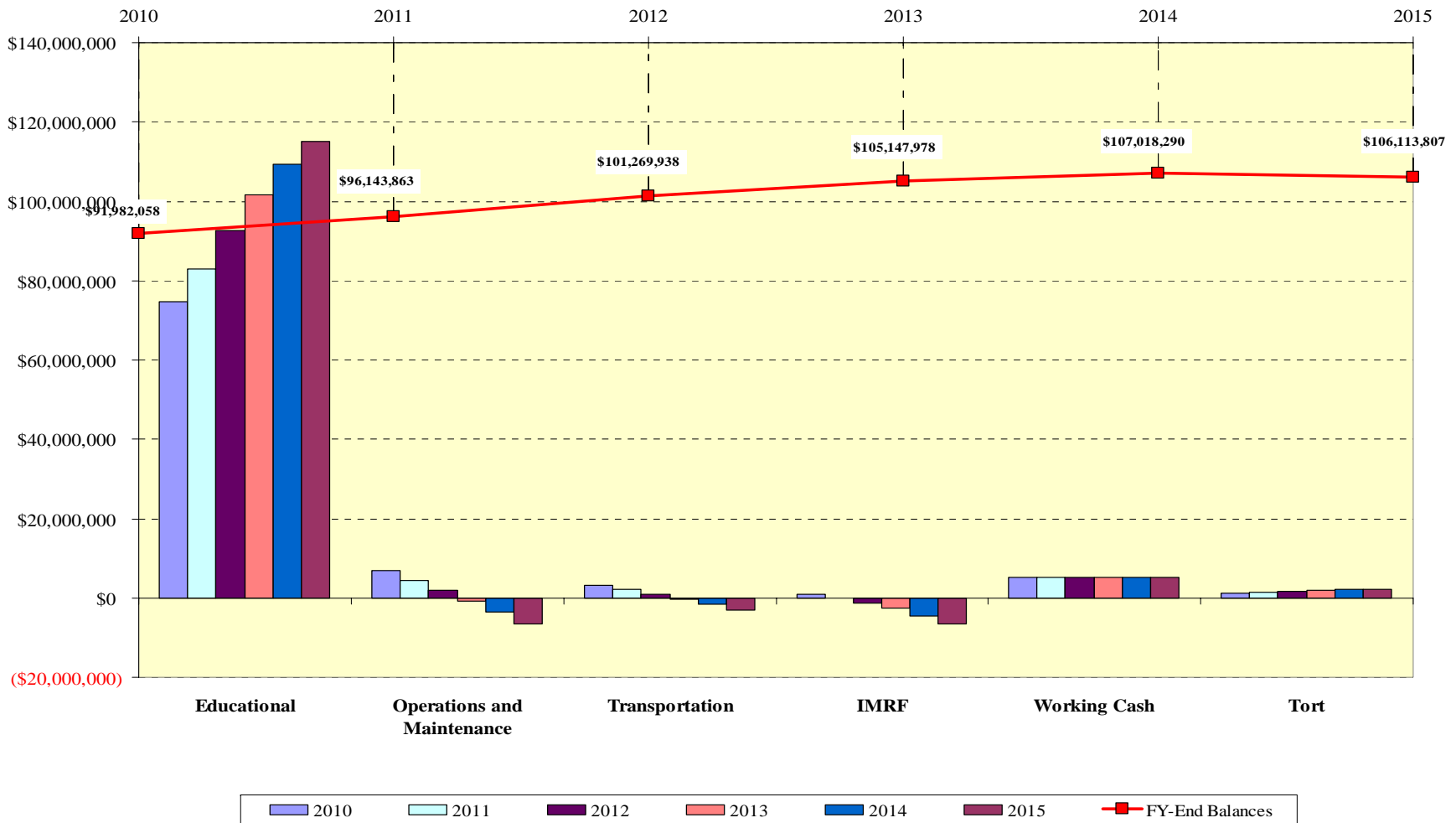


Aggregate Projections – Operating Funds – Scenario 2

Year-end Fund Balance

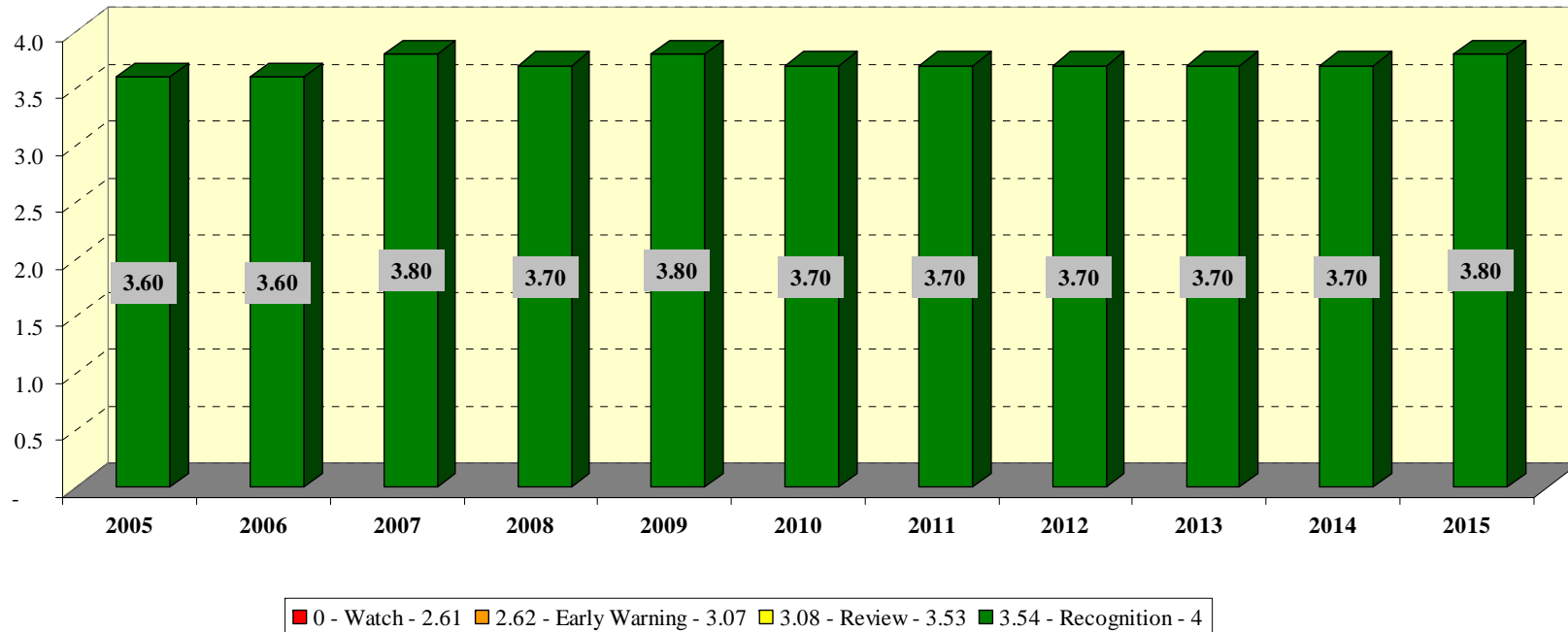


Aggregate Projections – Operating Funds – Scenario 2



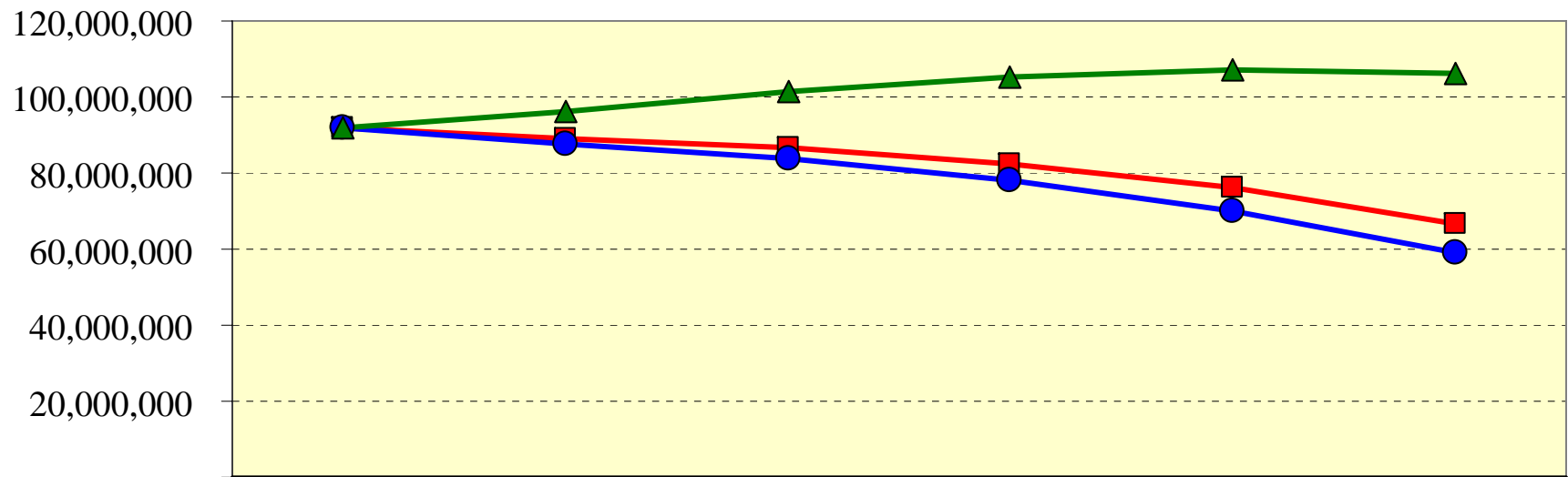
Aggregate Projections – Scenario 2

Financial Profile Score



Scenario Comparison

Year-end Fund Balance



	2010	2011	2012	2013	2014	2015
■ Base Model	91,982,058	88,853,408	86,448,335	82,479,221	76,106,995	66,654,807
● Scenario 1	91,982,058	87,449,623	83,587,696	78,093,203	70,111,094	58,981,503
▲ Scenario 2	91,982,058	96,143,863	101,269,938	105,147,978	107,018,290	106,113,807



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